

**THE FACULTY ASSOCIATION OF
THE UNIVERSITY OF CALGARY**

Financial Statements

June 30, 2021

The Faculty Association of the University of Calgary
Index to the Financial Statements
For the year ended June 30, 2021

	Page
INDEPENDENT AUDITOR'S REPORT	1 – 2
FINANCIAL STATEMENTS	
Statements of Financial Position	3
Statements of Operations	4
Statements of Changes in Net Assets	5
Statements of Cash Flows	6
Notes to the Financial Statements	7 – 10
Schedule 1 – Statement of Expenses	11

MBD LLP

Chartered Professional Accountants

INDEPENDENT AUDITOR'S REPORT

To the Members of the Faculty Association of The University of Calgary:

Opinion

We have audited the financial statements of **The Faculty Association of the University of Calgary** (the Association), which comprise the statement of financial position as at **June 30, 2021**, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at **June 30, 2021**, and its financial performance and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPOs).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPOs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

December 22, 2021
Calgary, Alberta, Canada

MBD LLP
Chartered Professional Accountants

The Faculty Association of the University of Calgary
Statements of Operations
For the Years Ended June 30, 2021 and 2020

	2021	2020
Revenue		
Faculty dues	\$ 2,065,564	\$ 1,902,379
Employment insurance premium rebate	154,493	148,869
Release time recoveries	100,000	104,714
Investment income	82,241	96,450
Gain (loss) realized on sale of investment (Note 10)	(5,180)	(108,885)
	<u>2,397,118</u>	<u>2,143,527</u>
Expenses		
Personnel (schedule 1)	1,409,703	1,324,679
Governance (schedule 1)	538,547	545,539
Office (schedule 1)	84,415	86,159
Professional fees (schedule 1)	85,898	78,654
	<u>2,118,563</u>	<u>2,035,031</u>
Excess of revenue over expenses before the following	278,555	108,496
Other reserve expenses	(122,239)	(89,766)
Amortization	(9,902)	(13,896)
Change to record investments at fair market value	(19,363)	141,504
	<u>\$ 127,051</u>	<u>\$ 146,338</u>
Excess of revenue over expenses	\$ 127,051	\$ 146,338

The Faculty Association of the University of Calgary
Statements of Changes in Net Assets
For the Years Ended June 30, 2021 and 2020

				2021	2020
	Invested in property and equipment	General (Note 5)	Strike Fund (Note 6)		
Net assets, beginning of the year	\$ 10,801	\$ 2,713,337	866,209	\$ 3,590,347	\$ 3,095,992
Strike Fund dues received	-	-	255,638	255,638	348,017
Excess of expenses over revenues	(9,902)	138,383	(1,430)	127,051	146,338
Acquisitions of property and equipment	7,851	(7,851)	-	-	-
Net assets, end of year	\$ 8,750	\$ 2,843,869	1,120,417	\$ 3,973,036	\$ 3,590,347

The Faculty Association of the University of Calgary
Statements of Cash Flows
For the Years Ended June 30, 2021 and 2020

	2021	2020
OPERATING ACTIVITIES		
Cash received from dues and other revenue	\$ 2,571,574	\$ 2,504,467
Cash paid for programs, activities and administration	(848,007)	(779,817)
Cash paid with respect to personnel	(1,380,333)	(1,332,885)
Investment income received	82,242	96,450
	425,476	488,215
INVESTING ACTIVITIES		
Purchase of property and equipment	(7,851)	(1,005)
Acquisition of marketable securities	(823,363)	(1,523,981)
Proceeds from redemption of marketable securities	635,596	1,445,586
	(195,618)	(79,400)
Increase (decrease) in cash	229,858	408,815
Cash and cash equivalents, beginning of year	1,078,426	669,611
Cash and cash equivalents, end of year	\$ 1,308,284	\$ 1,078,426
Represented by		
Cash and cash equivalent	\$ 187,867	\$ 212,217
Cash and cash equivalent Strike Fund (note 6)	1,120,417	866,209
	\$ 1,308,284	\$ 1,078,426

The Faculty Association of the University of Calgary
Notes to the Financial Statements
For the Years Ended June 30, 2021 and 2020

1. PURPOSE OF ORGANIZATION

The Faculty Association (“the Association”) is a trade union under the Labour Relations Code and is an Academic Staff Association incorporated under the Post-Secondary Learning Act of Alberta. The Association’s primary functions are to negotiate the terms of employment for its members and to protect the interests of academic staff through the filing of grievances where appropriate. The Association is a not-for-profit organization under section 149 of the Income Tax Act and not subject to the payment of income taxes.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the *CICA Handbook*, and in management’s opinion, have been properly prepared within reasonable limits of materiality and within the framework of the significant accounting policies summarized below:

a) Cash and Cash Equivalents

The Association classifies the following as cash and cash equivalents: cash on deposit at banks or other financial institutions in these accounts.

b) Revenue Recognition

The Association follows the deferral method of accounting for contributions. Contributions are recognized as revenue in the period in which the related expenses are incurred.

Operating revenues are recognized as revenue, either in the period received or, when a portion of the revenue relates to a future period, it is deferred and recognized in the subsequent period. Employment insurance premium rebates, release time recoveries, investment income, and other income is accrued and recognized in the year it is earned.

c) Fund Accounting

The Association does not use fund accounting to record and report net assets, but refers to special funds as described in note 6.

d) Property and Equipment

Property and equipment are recorded at cost. Assets acquired over \$500 are capitalized to the appropriate accounts. Amortization of property and equipment is provided on a straight-line basis over the assets’ estimated useful lives as follows:

Office improvements	5 years
Office furnishings and equipment	5 years
Computer equipment	3 years
Computer Software	3 years

The Faculty Association of the University of Calgary
Notes to the Financial Statements
For the Years Ended June 30, 2021 and 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

e) Financial Instruments

The Association initially measures its financial assets and financial liabilities at fair value. It subsequently measures all of its financial assets and financial liabilities at amortized cost, except for investments in marketable securities that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized as unrealized gains or losses in the statement of operations.

The financial assets measured at amortized cost include cash and accounts receivable. The financial liabilities measured at amortized cost include accounts payable and accrued liabilities. The financial assets measured at fair value include marketable securities.

3. INVESTMENTS IN MARKETABLE SECURITIES

Fixed income securities, at fair market value	<u>2021</u>	<u>2020</u>
Interest rates range from 1.67% to 4.86%, callable between September 2026 to January, 2033	\$ 2,572,126	\$ 2,408,901

Fixed income investments have been classified as marketable securities due to their cashable nature.

4. PROPERTY AND EQUIPMENT

	Accumulated Cost		Accumulated Amortization		Net Book Value	
	2021	2020	2021	2020	2021	2020
Office furnishings and equipment	\$ 43,025	\$ 43,025	\$ 40,256	\$ 37,924	\$ 2,769	\$ 5,101
Computer equipment and software	137,833	129,983	132,264	124,900	5,569	5,083
Office improvements	5,085	5,085	4,673	4,468	412	617
	\$ 185,943	\$ 179,663	\$ 177,193	\$ 168,867	\$ 8,750	\$ 10,801

Cost includes both the purchase price of the physical assets and other direct costs required to bring the asset into use.

The Faculty Association of the University of Calgary
Notes to the Financial Statements
For the Years Ended June 30, 2021 and 2020

5. INTERNALLY RESTRICTED NET ASSETS

The Association's budget policy provides for a category of net assets called Special Funds that are internally restricted to cover expenditures which go beyond the yearly budgetary cycle. Each of the main special funds (General Reserve Fund; Capital Fund; Staff Benefit Reserve and Special Projects Fund) has a clearly defined set of guidelines for allocation of funds, a designated minimum funding formula, a specific set of spending thresholds and individual requirements for approving expenditures. A common set of guidelines govern investment of the funds, reporting requirements and signing authority.

The funds are invested in marketable securities and can be accessed following approval by the Board of Directors for the established purposes, within the limits prescribed, by the Executive Director, the Treasurer, the Board of Directors or the Personnel Committee. The General Reserve Fund also covers any operational shortfalls. Net asset fund balances are as follows:

	2021	2020
General reserve funds	\$ 2,575,557	\$ 2,466,741
Capital fund	141,759	139,772
Staff benefit reserve funds	88,000	76,439
Special projects	38,553	30,385
	\$ 2,843,869	\$ 2,713,337

6. STRIKE FUND

	2021	2020
Cash and cash equivalents: Strike Fund	\$ 82,738	\$ 95,676
Investments in marketable securities: Strike Fund	1,037,679	770,533
Fund, restricted	\$ 1,120,417	\$ 866,209

Fixed income investments have been classified as marketable securities due to their cashable nature.

The amount in this fund represents a levy of 1 mils collected from the membership for use in the case of strike or lockout, supplementary to the benefits provided by the CAUT Defence Fund. These Funds are held by the Association, shown as a long-term asset, in view of the restrictions as to their utilization. These Funds are held in an investment account segregated from the other cash, cash equivalent and investment accounts of the Association.

In 2021 a total of \$255,638 was transferred to the strike fund investment account (2020 - \$348,002). All income from strike investments remain within the fund, separate from other assets within the organization. No significant differences exist between budgeted and actual strike fund transfers.

7. DEFENCE FUND

Dues are collected for and remitted to the CAUT Defence Fund. The Association can access this funding for its members in the form of a paid grant or other in the event of a strike or lockout. Accordingly, these funds remitted are not reflected as an asset within the Association's financial statements, as their application is based as a collective action.

The Faculty Association of the University of Calgary
Notes to the Financial Statements
For the Years Ended June 30, 2021 and 2020

8. FINANCIAL INSTRUMENTS

The Association's financial instruments consist of cash and cash equivalents, investments in marketable securities, accounts receivable, prepaid expenses, and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the Association is not exposed to significant interest, currency or credit risks arising from these financial instruments as they are held until maturity. Market risks are managed by the application of an approved investment policy that restricts the nature of investments held.

9. CONTINGENCY

Certain employees of the Association participate in the University Academic Pension Plan, which is not fully funded. Although, unlikely, this obligation to its employees, could ultimately result in an actual legal liability to the Association.

10. GAIN/LOSS ON SALE OF INVESTMENTS

The reported gain/loss includes accrued interest payouts to sellers on coupons that were earned but unredeemed at the date of the original purchase/disposition of these securities. These accrued unredeemed coupon amounts form part of the purchase and sales price of the security, and are reported as a gain/loss on the statement of operations.

The Faculty Association of the University of Calgary
Schedule 1
For the Years Ended June 30, 2021 and 2020

	2021	2020
Personnel		
Salaries	\$ 912,923	\$ 881,071
Academic release	237,506	199,600
Benefits	256,427	237,967
Temporary services salaries	1,901	1,953
Staff training	946	4,088
	\$ 1,409,703	\$ 1,324,679
Governance		
CAUT dues	\$ 378,826	\$ 366,462
CAUT defence dues	154,565	150,446
Travel, training and conferences	-	9,082
Meetings and coffee supplies	416	5,729
Election committee	1,710	3,491
Discretionary fund	1,241	3,710
President's discretionary fund	-	3,658
Policy support and other expenses	1,789	2,961
	\$ 538,547	\$ 545,539
Office		
Equipment maintenance and technical support	\$ 18,627	\$ 21,344
Printing and photocopying	11,516	13,732
Supplies and stationary	8,083	10,725
Insurance	10,963	10,988
Telephone and computer wireless	5,425	6,125
Offsite storage	6,633	5,280
Miscellaneous (i)	23,168	17,965
	\$ 84,415	\$ 86,159
Professional fees		
Legal and consulting	\$ 66,195	\$ 56,590
Audit	16,550	15,720
Bookkeeping	3,153	6,344
	\$ 85,898	\$ 78,654

(i) Consolidation of a number of accounts.